

LASER: Lagrangian And Symmetry for Engagement Resonances: A gauge-invariant field theory of marketing as a complex system

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Abstract

We develop a gauge-invariant, QFT-inspired framework for marketing conceived as a complex socio- technical system. Consumers, brands, and media infrastructures are modeled as interacting fields over a configuration space, while attention and engagement are represented as quanta in a bosonic Fock space—a natural language for cascades in which the *number* of acts is itself dynamical. Within this structure we formalize (i) contextuality of marketing observables under incompatible measurement contexts (via Kochen–Specker-type projection structure), (ii) interference of combined interventions through amplitude superposition with constructive/destructive cross terms, (iii) coherent gain-threshold *laser events* defined as macroscopic jumps of regional number operators under inversion and sufficiently long coherence length, and (iv) scale-dependent effective couplings induced by coarse-graining, suggesting renormalization-style analysis for segment-level response. To keep one foot on the pavement, we include an evolutive campaign design loop for a new men’s perfume in New York City: the target “inversion” is a $10\times$ sales uplift, while *budget* and *cadence* act as explicit controls that adapt to measurable proxies for inversion, coherence, and stimulated-response gain. Finally, two conversation-dynamics reductions—a double-delta tunneling model and a two-mode bosonic GKSL (Lindblad) system—illustrate how low- dimensional quantum and open-system models arise as controlled truncations of the field picture. The aim is not immediate calibration, but a principled phenomenological vocabulary that surfaces interference, thresholds, and scale effects for modeling and designing interventions in complex systems.

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38 1 Introduction

39 Much of marketing theory, in its calmer moments, treats consumers as nearly independent de-
40 cision units: preferences perturbed by noise, bounded rationality, or the occasional advertising
41 shock [8]. Contemporary socio-technical settings are less polite: bursts, cascades, abrupt shifts
42 in framing, and cross-platform amplification are emergent properties of interacting popula-
43 tions embedded in media infrastructures. A quantum field-theoretic (QFT) perspective offers
44 a compact way to write down that interaction by representing attitudes, meanings, and social
45 energy as coupled fields distributed over a configuration space, and by treating attention, en-
46 gagement, and informational acts as discrete quanta whose collective occupation can change
47 abruptly under driving [1, 2, 12, 13, 17].

48 This article gives a precise, theory-forward formulation of a “quantum field theory of mar-
 49 keting”. The intent is not to mystify marketing with physics metaphors, but to import the
 50 bookkeeping that field theory uses whenever (i) interactions are local yet consequences prop-
 51 agate, (ii) heterogeneity matters, and (iii) the number of events is itself dynamical. We in-
 52 troduce explicit definitions, assumptions, and structural results that organize context effects,
 53 interference, coherence, and scale within a single field-theoretic vocabulary, drawing concep-
 54 tual input from quantum models of cognition/decision and quantum social science [3, 7, 14].
 55 Related gauge-inspired approaches to market and social dynamics appear, e.g., in [9]. The
 56 presentation is intentionally theory-forward: we focus on the formal architecture and its qual-
 57 itative consequences rather than immediate empirical calibration, and we include concrete
 58 reductions to conversation dynamics (Section 7) to show how familiar low-dimensional quan-
 59 tum and open-system models arise as controlled truncations of the broader field picture.

60 1.1 Field-theoretic vs. finite-dimensional quantum models

61 Most quantum-like models of cognition and decision operate in a finite-dimensional Hilbert
 62 space associated with a single decision maker or a small group [3, 7]. In such models, a state
 63 $\psi \in \mathcal{H}$ encodes the relevant information, and changes in context are represented by different
 64 projectors or unitaries on \mathcal{H} . This formalism captures order effects, context dependence, and
 65 interference in controlled tasks, but it is less explicit about how local interactions propagate
 66 through heterogeneous populations, how correlations extend across network distance, and
 67 how effective behavior changes under aggregation.

68 A field-theoretic description makes these complex-systems features explicit by introducing
 69 a configuration space \mathcal{X} and fields defined on it:

- 70 • A cognitive field $\Psi(x, t)$, brand fields $B_i(x, t)$, and media/gauge fields $A_\mu(x, t)$ encode
 71 how attitudes, meanings, and conversational flows vary across socio-demographic, psy-
 72 chographic, platform, and network coordinates $x \in \mathcal{X}$, allowing local interventions to
 73 generate nonlocal consequences through propagation and coupling.
- 74 • A (bosonic) attention/engagement Fock space represents states with a variable number
 75 of engagement quanta distributed over modes, natural for cascades and bursts in which
 76 the total count of acts is itself dynamical.
- 77 • A Lagrangian density \mathcal{L} (and associated Euler-Lagrange, path-integral, or open-system
 78 reductions) encodes locality, coupling structure, and symmetries, constraining admissi-
 79 ble dynamics and observables.

80 In this sense, the present framework does not replace finite-dimensional quantum cog-
 81 nition; it embeds it. A laboratory-scale quantum-like model corresponds to fixing x (or re-
 82 stricting to a small region of \mathcal{X}) and projecting onto a finite-dimensional subspace capturing a
 83 few salient modes. The added field structure targets settings where heterogeneity, networked
 84 propagation, distributed media, and explicit multi-scale aggregation are central.

85 2 Preliminaries

86 We use standard notation from functional analysis and quantum theory [12, 13]. A complex
 87 Hilbert space is denoted by \mathcal{H} with inner product $\langle \cdot, \cdot \rangle$ linear in its second argument.

88 **2.1 Marketing configuration space**

89 **Definition 2.1** (Marketing configuration space). A *marketing configuration space* is a measurable space (\mathcal{X}, Σ) whose points $x \in \mathcal{X}$ represent micro-contexts of marketing relevance (e.g., socio-demographic coordinates, psychographic attributes, platform states, local network structure). The σ -algebra Σ collects configuration events that are observationally or analytically accessible.

94 **Assumption 2.2** (Differentiable structure when derivatives are used). Whenever derivatives ∂_j , ∇ , or Δ appear, we assume \mathcal{X} is a smooth d -dimensional manifold (or an open subset of \mathbb{R}^d) equipped with local coordinates and a volume measure dx compatible with the intended coarse-graining.

98 **Remark 2.3.** The choice of \mathcal{X} is theory-laden: different levels of aggregation correspond to 99 different configuration spaces. Renormalization-type constructions (Section 6) relate models 100 built on different resolutions of \mathcal{X} .

101 **2.2 State spaces and fields**

102 **Definition 2.4** (Consumer cognitive state space). Let \mathcal{H}_c be a separable complex Hilbert space. 103 A unit vector $\psi \in \mathcal{H}_c$ represents a *pure cognitive state* of a consumer (or homogeneous micro- 104 segment) and a density operator ϱ on \mathcal{H}_c represents a possibly mixed state. Observables are 105 represented by bounded self-adjoint operators on \mathcal{H}_c .

106 **Definition 2.5** (Consumer cognitive field). A *consumer cognitive field* is a measurable map

$$\Psi : \mathcal{X} \times \mathbb{R} \rightarrow \mathcal{H}_c$$

107 such that for each fixed t , the map $x \mapsto \langle \Psi(x, t), A\Psi(x, t) \rangle$ is measurable for every bounded 108 operator A on \mathcal{H}_c .

109 **Definition 2.6** (Brand fields). For each brand, product, or offering i in a finite or countable 110 index set I , let \mathcal{H}_{B_i} be a Hilbert space representing its latent meaning/attribute space. A *brand* 111 *field* is a measurable map

$$B_i : \mathcal{X} \times \mathbb{R} \rightarrow \mathcal{H}_{B_i}.$$

112 **2.3 Social-information gauge structure**

113 **Definition 2.7** (Social-information gauge field). Fix $d \geq 1$ and write spacetime as $(x, t) \in \mathcal{X} \times \mathbb{R}$. 114 Let $G = U(1)$ and let \mathcal{A} denote the affine space of $U(1)$ gauge field configurations

$$A = (A_\mu)_{\mu=0, \dots, d}, \quad A_\mu : \mathcal{X} \times \mathbb{R} \rightarrow \mathbb{R},$$

115 where A_0 is a scalar potential and A_j ($j = 1, \dots, d$) are spatial components.

116 **Remark 2.8.** $U(1)$ is a minimal choice: it corresponds to a single phase degree of freedom 117 attached to narrative representations. More elaborate non-abelian groups can represent mul- 118 tidimensional framing spaces; $U(1)$ already captures local reparameterizations of a dominant 119 narrative “phase” across \mathcal{X} and t .

120 **Definition 2.9** (Gauge charges and transformations). Let $q_c \in \mathbb{R}$ be the $U(1)$ charge of the 121 consumer field and $q_i \in \mathbb{R}$ the charge of brand i . A *gauge transformation* is specified by a 122 smooth function $\chi : \mathcal{X} \times \mathbb{R} \rightarrow \mathbb{R}$ acting on fields by

$$\Psi(x, t) \mapsto \Psi'(x, t) = e^{iq_c\chi(x, t)}\Psi(x, t),$$

$$B_i(x, t) \mapsto B'_i(x, t) = e^{iq_i\chi(x, t)}B_i(x, t),$$

$$A_\mu(x, t) \mapsto A'_\mu(x, t) = A_\mu(x, t) - \partial_\mu \chi(x, t),$$

123 where $\partial_0 = \partial_t$ and ∂_j is the derivative w.r.t. the j -th spatial coordinate.

124 **Definition 2.10** (Covariant derivatives and field strength). Define the covariant derivative of
 125 the consumer field by

$$D_\mu \Psi := (\partial_\mu + iq_c A_\mu) \Psi,$$

126 and analogously for each brand field B_i with charge q_i . The *field strength* (curvature) is

$$F_{\mu\nu} := \partial_\mu A_\nu - \partial_\nu A_\mu, \quad \mu, \nu = 0, \dots, d.$$

127 Under gauge transformations,

$$D_\mu \Psi \mapsto e^{iq_c \chi} D_\mu \Psi, \quad F_{\mu\nu} \mapsto F_{\mu\nu}.$$

128 A minimal gauge-invariant contribution to the Lagrangian density can be written as

$$\mathcal{L}_{\text{consumer}}^{\text{gauge}} = \frac{i}{2} \left(\Psi^\dagger D_0 \Psi - (D_0 \Psi)^\dagger \Psi \right) - \frac{1}{2m} \sum_{j=1}^d (D_j \Psi)^\dagger (D_j \Psi) - U_c(x) \Psi^\dagger \Psi, \quad (1)$$

$$\mathcal{L}_{\text{media}}^{\text{gauge}} = -\frac{1}{4} \sum_{\mu, \nu=0}^d F_{\mu\nu} F_{\mu\nu}. \quad (2)$$

129 **Remark 2.11** (Marketing interpretation of gauge symmetry). Gauge-equivalence classes of
 130 $(\Psi, \{B_i\}, A)$ correspond to descriptions that differ only by local reparameterizations of a back-
 131 ground narrative frame. Observable outcomes depend only on gauge-invariant combinations
 132 such as $(D_\mu \Psi)^\dagger (D_\mu \Psi)$, $B_i^\dagger B_i$, and $F_{\mu\nu} F_{\mu\nu}$, not on the particular “phase” $\chi(x, t)$. In this read-
 133 ing, A_μ encodes how local framing shifts across \mathcal{X} and t must be compensated to preserve
 134 invariance of observable behavior.

135 2.4 Fock space of attention and engagement

136 **Definition 2.12** (Attention/engagement quanta and bosonic Fock space). Fix a Hilbert space
 137 \mathcal{H}_{ae} whose basis vectors correspond to micro-states of attention and engagement (e.g., focused
 138 attention on a brand, click, share, purchase). The associated *bosonic* Fock space is

$$\mathcal{F}_{ae} := \mathcal{F}_s(\mathcal{H}_{ae}),$$

139 equipped with creation/annihilation operators $a^\dagger(f)$ and $a(f)$ for $f \in \mathcal{H}_{ae}$ and number oper-
 140 ators $N = d\Gamma(I)$.

141 **Remark 2.13.** The Fock picture makes it natural to model campaign effects as creation/annihilation
 142 of engagement quanta: a post is made, a share is not, a comment arrives late, a thread dies
 143 out. In other words, the “number of particles” in the model is not a fixed population of agents
 144 but a fluctuating count of acts distributed over modes. This is a mundane point in quantum
 145 field theory, and it is equally mundane in media systems.

146 Open-system evolution of reduced conversation modes is modeled by a Lindblad-type
 147 quantum Markov semigroup (GKSL form) [6, 11]. We also rely on standard results from quan-
 148 tum foundations (Kochen-Specker and Gleason) when discussing contextuality [5, 10].

149 3 Marketing systems as interacting quantum fields

150 3.1 Structural definition

151 **Definition 3.1** (Quantum field theoretic marketing system). A *QFT marketing system* is a tuple

$$M = (\mathcal{X}, \Sigma, \mathcal{H}_c, \{\mathcal{H}_{B_i}\}_{i \in I}, \mathcal{A}, \mathcal{H}_{ae}, \mathcal{F}_{ae}, \mathcal{L})$$

152 where

- (\mathcal{X}, Σ) is a marketing configuration space (Definition 2.1);
- \mathcal{H}_c is the consumer cognitive state space and $\Psi : \mathcal{X} \times \mathbb{R} \rightarrow \mathcal{H}_c$ is a cognitive field (Definition 2.5);
- \mathcal{H}_{B_i} and $B_i : \mathcal{X} \times \mathbb{R} \rightarrow \mathcal{H}_{B_i}$ are brand fields;
- \mathcal{A} is the space of social-information gauge fields A (Definition 2.7);
- \mathcal{H}_{ae} is the one-quantum engagement space and \mathcal{F}_{ae} its bosonic Fock space (Definition 2.12);
- \mathcal{L} is a Lagrangian density decomposed as

$$\mathcal{L} = \mathcal{L}_{\text{consumer}} + \mathcal{L}_{\text{brand}} + \mathcal{L}_{\text{media}} + \mathcal{L}_{\text{int}}.$$

161 **Assumption 3.2** (Regularity). We assume \mathcal{L} is sufficiently smooth and the relevant varia-
 162 tional calculus applies, so that Euler-Lagrange equations define well-posed field dynamics for
 163 $(\Psi, \{B_i\}, A)$ on the intended function spaces.

164 3.2 Interaction Lagrangian

165 **Definition 3.3** (Interaction terms). An *interaction Lagrangian* \mathcal{L}_{int} is a functional of $(\Psi, \{B_i\}, A)$
 166 of the form

$$\mathcal{L}_{\text{int}} = \sum_{i \in I} g_i \mathcal{J}_i(\Psi, A) B_i + \lambda \mathcal{K}(\Psi, A),$$

167 where g_i and λ are couplings and $\mathcal{J}_i, \mathcal{K}$ are scalar functionals encoding, respectively: (i)
 168 consumer-brand susceptibility and (ii) media-induced pumping/framing and noise.

169 **Remark 3.4.** In concrete models, \mathcal{J}_i can depend on local overlaps $\langle \Psi(x, t), \hat{O}_i B_i(x, t) \rangle$ for suit-
 170 able operators \hat{O}_i , while \mathcal{K} can encode exposure or social influence driven by A_μ .

171 3.3 A minimal scalar single-brand model (illustrative reduction)

172 To make the decomposition $\mathcal{L} = \mathcal{L}_{\text{consumer}} + \mathcal{L}_{\text{brand}} + \mathcal{L}_{\text{media}} + \mathcal{L}_{\text{int}}$ concrete, we describe a
 173 minimal reduced scalar model with one brand and one media channel.

174 **Ingredients.** Assume $\mathcal{X} \subset \mathbb{R}^d$ (Assumption 2.2). Let

- $\psi : \mathcal{X} \times \mathbb{R} \rightarrow \mathbb{C}$ be a complex scalar *cognitive amplitude* (projection of Ψ),
- $b : \mathcal{X} \times \mathbb{R} \rightarrow \mathbb{C}$ be a complex scalar *brand excitation* (reduction of B_i),
- $A : \mathcal{X} \times \mathbb{R} \rightarrow \mathbb{R}$ be a real scalar *media intensity*.

178 Let $m > 0$ be a consumer inertia parameter, $\nu_B, \nu_A > 0$ propagation speeds, $m_B \geq 0$ a brand
 179 stiffness parameter, and $U_c : \mathcal{X} \rightarrow \mathbb{R}$ a static potential encoding baseline friction.

Lagrangians.

$$\mathcal{L}_{\text{consumer}} = \frac{i}{2}(\psi^* \partial_t \psi - \psi \partial_t \psi^*) - \frac{1}{2m} |\nabla \psi|^2 - U_c(x) |\psi|^2, \quad (3)$$

$$\mathcal{L}_{\text{brand}} = \frac{1}{2v_B^2} |\partial_t b|^2 - \frac{1}{2} |\nabla b|^2 - \frac{m_B^2}{2} |b|^2, \quad (4)$$

$$\mathcal{L}_{\text{media}} = \frac{1}{2v_A^2} (\partial_t A)^2 - \frac{1}{2} |\nabla A|^2, \quad (5)$$

180 and the simplest local couplings

$$\mathcal{L}_{\text{int}} = g_A A(x, t) |\psi(x, t)|^2 + g_B \Re(\psi^*(x, t) b(x, t)), \quad (6)$$

181 where $g_A, g_B \in \mathbb{R}$.

182 **Action.** Over $D \times [t_0, t_1]$,

$$S[\psi, b, A] = \int_{t_0}^{t_1} \int_D (\mathcal{L}_{\text{consumer}} + \mathcal{L}_{\text{brand}} + \mathcal{L}_{\text{media}} + \mathcal{L}_{\text{int}}) dx dt.$$

183 **Euler-Lagrange equations.** Treating ψ and ψ^* as independent fields, we obtain

$$i \partial_t \psi = -\frac{1}{2m} \Delta \psi + U_c(x) \psi + g_A A \psi + \frac{g_B}{2} b, \quad (7)$$

$$\frac{1}{v_B^2} \partial_t^2 b - \Delta b + m_B^2 b = \frac{g_B}{2} \psi, \quad (8)$$

$$\frac{1}{v_A^2} \partial_t^2 A - \Delta A = g_A |\psi|^2. \quad (9)$$

184 *Remark 3.5* (Reduced-QFT interpretation). Equations (7)-(9) provide a concrete starting point
185 for simulation, perturbation analysis, or stochastic extensions, while retaining the field-theoretic
186 structure.

187 4 Contextuality and interference in campaigns

188 4.1 Observables and measurement contexts

189 **Definition 4.1** (Marketing observable). A *marketing observable* is a self-adjoint operator M on
190 $\mathcal{H}_c \otimes \mathcal{F}_{ae}$ representing a measurable marketing outcome (purchase incidence, brand choice,
191 engagement level) in a specified experimental/campaign context.

192 **Definition 4.2** (Context). A *context* consists of: (i) a set of commuting observables $\{M_1, \dots, M_k\}$
193 and (ii) external field values $(A, \{B_i\})$ over a region of \mathcal{X} and time window. Two contexts are
194 *compatible* if all associated observables commute, and *incompatible* otherwise.

195 **Lemma 4.3** (Quantum-like contextuality). *Assume $\dim(\mathcal{H}_c \otimes \mathcal{F}_{ae}) \geq 3$. Let C and C' be two
196 incompatible contexts, and let \mathcal{A} be the von Neumann algebra generated by the projectors available
197 across $C \cup C'$. Suppose there exists a three-dimensional subspace $\subset \mathcal{H}_c \otimes \mathcal{F}_{ae}$ invariant under \mathcal{A}
198 such that the restriction of \mathcal{A} to $\mathcal{H}_c \otimes \mathcal{F}_{ae}$ contains a Kochen-Specker (KS) set of projections. Then there
199 exists a state ϱ and a finite family of events built from C and C' whose probability assignments
200 cannot be embedded into a single Kolmogorov probability space.*

201 *Proof.* On the invariant subspace $\simeq \mathbb{C}^3$, the assumed KS set forbids any $\{0, 1\}$ -valued homomorphism on the projection lattice preserving all functional relations [10]. Choosing a state ϱ that assigns nontrivial probabilities to these projections, the associated yes/no events cannot be represented as indicator functions on a single classical sample space; otherwise such a homomorphism would exist. Hence the induced probabilities are non-Kolmogorovian, i.e. contextual. \square

207 **4.2 Interference of campaigns**

208 **Definition 4.4** (Campaign as field perturbation). A *campaign* is a temporally localized perturbation of the interaction Lagrangian,

$$\delta\mathcal{L}_{\text{int}}(t) = \sum_{i \in I} u_i(t) \mathcal{J}_i(\Psi, A) B_i,$$

210 where $u_i(t)$ encodes temporal profile and allocation (e.g. budget, creative intensity) for brand 211 i .

212 **Definition 4.5** (Consumer journey as path). For region $D \subseteq \mathcal{X}$ and time interval $[t_0, t_1]$, a 213 *consumer journey* is a path γ in the space of field configurations restricted to $D \times [t_0, t_1]$. The 214 associated action is

$$S[\gamma] = \int_{t_0}^{t_1} \int_D \mathcal{L}(\gamma(x, t)) dx dt.$$

215 **Proposition 4.6** (Interference of campaign paths). Consider two distinct campaign strategies U 216 and V , modeled by perturbations $\delta\mathcal{L}_{\text{int}}^U$ and $\delta\mathcal{L}_{\text{int}}^V$. Assume the resulting propagators for an out- 217 come event E can be represented by complex amplitudes $\alpha_U(E)$ and $\alpha_V(E)$. Under superposition 218 of the campaigns, the total probability of E is

$$P_{U+V}(E) = |\alpha_U(E) + \alpha_V(E)|^2 = P_U(E) + P_V(E) + 2 \Re(\alpha_U(E) \overline{\alpha_V(E)}),$$

219 where $P_U(E) = |\alpha_U(E)|^2$ and $P_V(E) = |\alpha_V(E)|^2$. The cross term is an interference term that can 220 be strictly positive (constructive) or negative (destructive).

221 *Proof.* By assumption, the mapping from control perturbation to event amplitude is linear at 222 the amplitude level. Therefore $\alpha_{U+V}(E) = \alpha_U(E) + \alpha_V(E)$, and the Born rule yields the stated 223 expansion. \square

224 *Remark 4.7.* Combined campaigns are not generally additive: sequencing and framing can 225 shift phases, producing amplification or cancellation in aggregate outcomes.

226 **5 Social energy and coherent gain thresholds**

227 **5.1 Social energy density and inversion**

228 **Definition 5.1** (Social energy density). Let $\mathcal{E}(x, t)$ be a positive functional of (Ψ, A) at config- 229 uration x and time t , interpreted as *social energy density* (e.g. arousal, dissatisfaction, enthu- 230 siasm, urgency). We say that the system exhibits a *population inversion* on a region $D \subseteq \mathcal{X}$ at 231 time t if

$$\int_D \mathcal{E}(x, t) dx > \int_D \mathcal{E}_{\text{ground}}(x) dx,$$

232 where $\mathcal{E}_{\text{ground}}$ is a baseline (ground) energy density.

233 **Definition 5.2** (Coherence length). For a field configuration (Ψ, A) , the *coherence length* ℓ_c on 234 a region D is the maximal length scale over which the relevant two-point correlation functions 235 (e.g. phase correlations of a dominant engagement mode) remain above a specified threshold.

236 **5.2 Laser events (coherent gain thresholds)**

237 To formalize abrupt engagement bursts, define a *regional* number operator. Let P_D be a pro-
 238 jection on \mathcal{H}_{ae} selecting engagement modes supported in (or attributable to) region D . Define

$$N_D := d\Gamma(P_D),$$

239 the second-quantized number operator counting engagement quanta in D .

240 **Definition 5.3** (Laser event). A *coherent amplification event* associated with a brand or cause
 241 occurs on $D \times [t_0, t_1]$ if the following hold:

242 1. (Population inversion) There exists $t^* \in [t_0, t_1]$ such that D exhibits a population inver-
 243 sion in the sense of Definition 5.1.

244 2. (High coherence) At t^* , the coherence length $\ell_c(D, t^*)$ exceeds a critical value $\ell_c^{\text{crit}}(D)$
 245 determined by the effective geometry/diameter of D .

246 3. (Gain threshold) A campaign perturbation $\delta\mathcal{L}_{\text{int}}$ active near t^* couples to the relevant
 247 engagement modes such that, for the system state $\varrho(t)$ on $\mathcal{H}_c \otimes \mathcal{F}_{ae}$,

$$\langle N_D \rangle_{t_1} - \langle N_D \rangle_{t_0} \geq N_{\text{crit}},$$

248 where $\langle N_D \rangle_t := \text{Tr}(\varrho(t)N_D)$ and $N_{\text{crit}} > 0$ is a macroscopic threshold.

249 *Remark 5.4.* Definition 5.3 isolates three distinct design levers (and keeps them separate,
 250 which is often the hard part): (i) build inversion (latent readiness), (ii) increase coherence
 251 (shared framing and correlated attention), and (iii) time a perturbation that couples strongly
 252 to the coherent mode.

253 **6 Multi-scale structure and renormalization**

254 A key advantage of an explicit configuration space is the ability to define coarse-graining and
 255 ask how effective couplings change with aggregation level.

256 **6.1 Coarse-graining and effective actions**

257 Fix a scale parameter $\ell > 0$ (segment resolution). Let \mathcal{C}_ℓ be a coarse-graining operator mapping
 258 fine-grained fields to effective fields on a coarser configuration space \mathcal{X}_ℓ :

$$(\Psi, B, A) \mapsto (\Psi_\ell, B_\ell, A_\ell) = \mathcal{C}_\ell(\Psi, B, A).$$

259 Define an effective action S_ℓ by integrating out fluctuations below scale ℓ :

$$e^{-S_\ell[\Psi_\ell, B_\ell, A_\ell]} := \int \exp\{-S[\Psi, B, A]\} \delta(\mathcal{C}_\ell(\Psi, B, A) - (\Psi_\ell, B_\ell, A_\ell)) \mathcal{D}\Psi \mathcal{D}B \mathcal{D}A.$$

260 This mirrors Wilsonian renormalization, with ℓ representing aggregation over marketing con-
 261 figurations rather than momentum [16].

262 **6.2 Beta functions (effective-coupling flow)**

263 Let $\mathbf{g}(\ell) = (g_1(\ell), \dots, g_n(\ell))$ denote the vector of effective couplings appearing in S_ℓ . A
 264 renormalization-group style flow is specified by beta functions

$$\beta_k(\mathbf{g}) := \frac{dg_k}{d\ln \ell},$$

265 analogous to Callan-Symanzik/Wilson flow equations [4, 15, 16].

266 **Example 6.1** (Scale-dependent price sensitivity). Consider a fine-scale logit-like response with
 267 utility $U = -\alpha p + \dots$ where α is an individual price sensitivity. Under coarse-graining (mix-
 268 ing heterogeneous α across a segment), the effective segment-level response can become less
 269 elastic than the mean due to selection and saturation, motivating a scale-dependent $\alpha(\ell)$.

270 **7 Conversation dynamics reductions**

271 This section illustrates how familiar low-dimensional quantum models embed into the field
 272 picture by restricting attention to a small set of conversational/attention modes and treating
 273 the remainder as an environment.

274 **7.1 Single-particle double-delta tunneling (overt/covert theme switching)**

275 Consider a one-dimensional reduction where a single conversational theme coordinate $x \in \mathbb{R}$
 276 parameterizes a continuum between two interpretive basins. Let the effective Hamiltonian be

$$H = -\frac{\hbar^2}{2m} \frac{d^2}{dx^2} + V(x), \quad V(x) = \lambda(\delta(x-a) + \delta(x+a)),$$

277 a solvable model of scattering and tunneling [18]. In this interpretation, the two δ -barriers
 278 represent friction points (attention costs, platform constraints, social risk), and tunneling cor-
 279 responds to switching between overt and covert interpretations.

280 **7.2 Two-mode bosonic model with GKSL noise (oscillation and thermalization)**

281 Let a_1, a_2 be bosonic annihilation operators for two engagement modes (e.g. two competing
 282 narrative framings, or two platforms). Consider the Hamiltonian

$$H = \omega_1 a_1^\dagger a_1 + \omega_2 a_2^\dagger a_2 + J(a_1^\dagger a_2 + a_2^\dagger a_1),$$

283 and an open-system GKSL dynamics for the mode state $\varrho(t)$:

$$\frac{d\varrho}{dt} = -i[H, \varrho] + \sum_k \gamma_k \left(L_k \varrho L_k^\dagger - \frac{1}{2} \{ L_k^\dagger L_k, \varrho \} \right),$$

284 where $\{ \cdot, \cdot \}$ is the anticommutator and L_k are Lindblad operators [6, 11]. Here J controls
 285 coherent oscillations (attention exchange between modes), while damping/dephasing models
 286 noise and attention decay.

287 **8 Evolutive campaign design for coherent gain threshold laser events**

288 A physicist will naturally ask where the photons are. Here they are replaced by people, which is
 289 less tidy but more interesting. The purpose of this section is to take the formal objects already

290 defined—fields on a configuration space, a regional number operator, and a gain threshold—
 291 and turn them into an evolutive (adaptive) campaign recipe that can be run without pretending
 292 that Manhattan is a vacuum chamber.

293 We consider a new men’s perfume launch in New York City. The design objective is an
 294 “inversion” corresponding to a sustained $10\times$ uplift in sales relative to baseline, while the
 295 practical control knobs are (i) total spend and allocation (budget) and (ii) the timing structure
 296 of exposures (cadence). The QFT vocabulary contributes two things: it forces us to separate
 297 *readiness* (inversion) from *alignment* (coherence), and it gives a crisp definition of what we
 298 are trying to trigger: a *laser event* in the sense of Definition 5.3, i.e. a macroscopic jump of a
 299 regional engagement count under coherent gain rather than diffuse noise.

300 8.1 System, region, and target inversion

301 **Region and modes.** Let $D \subset \mathcal{X}$ denote the New York City campaign region (geographical
 302 and platform/community slices), and let P_D be the engagement-mode projection used in Def-
 303 inition 5.3. The regional number operator

$$N_D = d\Gamma(P_D)$$

304 counts engagement quanta attributable to D (e.g., qualified visits, shares, saves, add-to-cart,
 305 purchases), with the precise attribution rule treated as an implementation choice.

306 **Inversion target as a sales constraint.** Let $S(t)$ denote an observed sales process (e.g.,
 307 weekly units sold in NYC across channels). Let $S_{\text{base}}(t)$ denote a counterfactual baseline (his-
 308 torical trend or holdout estimate). In this case study the required *inversion* is a $10\times$ increase
 309 in sales over baseline over a campaign horizon $[t_0, t_1]$:

$$\exists t^* \in [t_0, t_1] \text{ s.t. } \frac{S(t^*)}{S_{\text{base}}(t^*)} \geq 10.$$

310 Phenomenologically, this sales inversion is treated as a macro-level proxy for the population
 311 inversion condition of Definition 5.1: the campaign must pump latent readiness and perceived
 312 relevance in D beyond its ground level.

313 8.2 Controls: budget and cadence as field perturbations

314 We operationalise the campaign as a control perturbation of the interaction Lagrangian (Defi-
 315 nition 3.5), specialising to a single focal brand:

$$\delta \mathcal{L}_{\text{int}}(t) = u(t) \mathcal{J}(\Psi, A) B,$$

316 where $u(t)$ is a scalar control.

317 **Budget control.** Let $b(t) \geq 0$ denote instantaneous spend rate (or a discretised spend per
 318 interval). We model budget as controlling the *amplitude* of $u(t)$:

$$u(t) = \alpha b(t) c(t),$$

319 with $\alpha > 0$ an effectiveness scale and $c(t) \in [0, 1]$ a normalised cadence/envelope.

320 **Cadence control.** Cadence encodes *when* interventions occur and how sharply they are de-
 321 livered (pulses versus smooth waves). A convenient parametrisation is a pulse train with
 322 adaptive pulse times $\{t_k\}$:

$$c(t) = \sum_{k=1}^K w_k \kappa_\tau(t - t_k),$$

323 where κ_τ is a smooth kernel of width τ (release window), and w_k are per-pulse weights (cre-
 324 ative intensity, channel mix emphasis). In the field picture, cadence is the mechanism that
 325 attempts to *phase-align* engagement modes to increase coherence length ℓ_c before triggering
 326 a threshold jump.

327 8.3 Coherence engineering: narrative gauge alignment

328 Within the gauge vocabulary, coherence is increased when the effective phase structure across
 329 D is aligned. Operationally, for a perfume launch in NYC, coherence building corresponds to:
 330 (i) stabilising a dominant frame (e.g., “night-out confidence”, “clean modern power”, “NYC sig-
 331 nature”), (ii) maintaining consistent symbolic anchors (olfactory notes, visual codes, taglines),
 332 and (iii) ensuring cross-channel consistency so that local reparameterisations (gauge transfor-
 333 mations) do not destroy interference structure.

334 In the model, coherence is tracked through the phenomenological coherence length $\ell_c(D, t)$
 335 (Definition 5.2). A practical proxy is any cross-platform synchrony metric (e.g., topic/embedding
 336 alignment across creators and channels) that correlates with sustained constructive interfer-
 337 ence in Proposition 4.6.

338 8.4 Laser-event condition for a series of threshold crossings

339 Definition 5.3 specifies a single laser event on $D \times [t_0, t_1]$. For an evolutive campaign we
 340 seek *multiple* threshold crossings at times $t_1 < t_2 < \dots < t_K$ while maintaining the inver-
 341 sion/coherence prerequisites. We therefore define target event times $\{t_k\}$ such that

$$\langle N_D \rangle_{t_k^+} - \langle N_D \rangle_{t_k^-} \geq N_{\text{crit}}, \quad k = 1, \dots, K,$$

342 with t_k^\pm denoting times immediately after/before the k -th pulse window. The campaign is
 343 successful if these events occur while the macro inversion proxy is sustained:

$$\max_{t \in [t_0, t_1]} \frac{S(t)}{S_{\text{base}}(t)} \geq 10,$$

344 and coherence remains above criticality near each t_k :

$$\ell_c(D, t_k) \geq \ell_c^{\text{crit}}(D) \quad \text{for all } k.$$

345 8.5 Evolutive control loop (measurement \rightarrow update \rightarrow pulse)

346 An evolutive campaign is naturally expressed as a receding-horizon feedback policy in which
 347 measurements update both budget allocation and cadence. At discrete decision times n (e.g.,
 348 daily/weekly), observe a sufficient statistic

$$y_n = \left(\widehat{\langle N_D \rangle}, \widehat{\ell_c}, \widehat{\mathcal{E}}, \widehat{S}/\widehat{S}_{\text{base}} \right)_n,$$

349 where hats indicate operational estimates/proxies. Then update control parameters $(b(\cdot), \{t_k\}, \{w_k\})$
 350 to maximise the probability of future threshold jumps subject to constraints.

351 A minimal abstract optimisation is:

$$\max_{u(\cdot)} \sum_{k=n}^{n+H} \mathbb{P}\left(\langle N_D \rangle_{t_k^+} - \langle N_D \rangle_{t_k^-} \geq N_{\text{crit}}\right) \quad \text{s.t.} \quad \int_{t_n}^{t_{n+H}} b(t) dt \leq B_{\text{rem}},$$

352 where H is a planning horizon and B_{rem} is remaining budget. In practice, one replaces the
 353 probability with a surrogate objective based on measured slopes and coherence proxies, but
 354 the control-theoretic structure remains.

355 8.6 Concrete implementation for a new men's perfume in New York City

356 We translate the three levers in Definition 5.3 into an implementable sequence.

357 **Phase I (pump/invert): build latent readiness.** Goal: increase $\mathcal{E}(x, t)$ in NYC segments
 358 that plausibly convert (nightlife, fashion, finance, creative industries) using sampling, retail
 359 seeding, and short-form creative that signals identity benefits. In the model this is increasing
 360 $\int_D \mathcal{E}(x, t) dx$ above ground. Operationally, the budget control $b(t)$ is biased toward reach and
 361 trial proxies (sample redemption, store visits, search lift).

362 **Phase II (cohere): align the dominant frame across channels.** Goal: increase $\ell_c(D, t)$
 363 by converging on a stable narrative phase. Use a small set of consistent anchors (scent story,
 364 visual motif, NYC-located micro-scenes) and enforce cross-channel invariances (same semantic
 365 core; local stylistic variation allowed). This is where gauge invariance is a design constraint:
 366 allow local reparameterisation without changing the gauge-invariant observables that support
 367 constructive interference.

368 **Phase III (stimulate): cadence-controlled pulses to trigger threshold jumps.** Goal: de-
 369 liver time-localised pulses (launch event, influencer drops, limited-edition availability, coor-
 370 dinated PR) when inversion and coherence are simultaneously high, maximising constructive
 371 interference. This is implemented by choosing pulse times t_k via the feedback statistic y_n and
 372 using sharper κ_τ windows (high cadence contrast).

373 **Phase IV (repeat): series of laser events via adaptive re-pumping.** After each threshold
 374 jump, coherence and inversion can decay (open-system noise and attention leakage). The
 375 evolutive controller alternates:

re-pump (restore inversion) \rightarrow re-cohere \rightarrow pulse (trigger next event).

376 This corresponds to maintaining the system near a driven, metastable regime where multiple
 377 macroscopic jumps in $\langle N_D \rangle$ are feasible over the horizon.

378 8.7 Design diagnostics: operational measurement system

379 The field-theoretic quantities used to define a laser event (Definition 5.3) are not measured
 380 directly; they are *diagnosed* through proxies. For the NYC perfume launch, the minimal oper-
 381 ational triple is:

- 382 1. **Inversion proxy (readiness).** Define a sales-lift estimator $\widehat{I}(t) := \widehat{S}(t)/\widehat{S}_{\text{base}}(t)$ with
 383 a declared target $\widehat{I}(t) \geq 10$ over a sustained window. In practice, \widehat{S} comes from retail
 384 + ecommerce + attribution, while $\widehat{S}_{\text{base}}$ is estimated from matched controls (holdouts),
 385 historical seasonality, or a Bayesian structural time-series model.

386 2. **Coherence proxy (alignment).** Estimate a coherence-length surrogate $\widehat{\ell}_c(D, t)$ from
 387 cross-channel frame alignment: (i) embed creatives and user text into a common se-
 388 mantic space and track their angular dispersion; (ii) compute synchrony/phase-locking
 389 of engagement time series across platforms and micro-segments. Higher alignment and
 390 tighter phase relations correspond to longer effective coherence.

391 3. **Gain/threshold proxy (stimulated response).** Track the regional occupation $\widehat{\langle N_D \rangle}(t)$
 392 for a chosen definition of “engagement quantum” (qualified visits, saves, add-to-cart,
 393 purchases). A candidate laser event is flagged by a pulse-locked jump

$$\Delta \widehat{\langle N_D \rangle}_k := \widehat{\langle N_D \rangle}(t_k^+) - \widehat{\langle N_D \rangle}(t_k^-) \geq N_{\text{crit}},$$

394 together with *repeatability*: comparable pulses at similar state $(\widehat{I}, \widehat{\ell}_c)$ produce compara-
 395 ble $\Delta \widehat{\langle N_D \rangle}$, whereas off-state pulses do not.

396 When these three diagnostics align (high inversion, long coherence, and strong pulse re-
 397 sponse), the model predicts constructive interference and a high likelihood of laser events.
 398 When any one fails, pulses are expected to yield mostly “spontaneous” (diffuse, noisy) re-
 399 sponse rather than coherent gain.

400 9 Conclusion

401 The article proposes a QFT-style vocabulary for marketing as a complex system—not because
 402 consumers are electrons, but because *fields, symmetries, and quanta* give compact handles on
 403 heterogeneity, propagation, and bursty collective response.

404 On the formal side we described consumers, brands, and media as interacting fields on
 405 a configuration space with a gauge-invariance principle that prevents us from mistaking re-
 406 labelling for dynamics. Contextuality and campaign interference then appear as structural
 407 consequences of non-commuting observables and amplitude-level superposition. On the phe-
 408 nomenological side we defined *laser events* as coherent gain threshold crossings for regional
 409 number operators: they require readiness (inversion), alignment (coherence), and a pertur-
 410 bation that couples to the aligned mode strongly enough to produce a macroscopic jump in
 411 engagement counts, rather than a polite puff of noise.

412 Finally, we translated the vocabulary into an evolutive campaign design loop for a NYC
 413 perfume launch with an explicit $10\times$ inversion target and two practical controls—budget and
 414 cadence—closed around measurable diagnostics for inversion, coherence, and pulse response.
 415 The intent is not to declare victory for a metaphor, but to offer a principled host language in
 416 which interference, thresholds, and scale effects are *first-class* design objects rather than after-
 417 the-fact anecdotes.

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